# VOTE 9

## **DEPARTMENT OF PUBLIC TRANSPORT, ROADS AND WORKS**

To be appropriated by Vote Responsible MEC Administering department Accounting officer R 6 225 193 000 MEC for Public Transport, Roads and Works Department for Public Transport, Roads and Works Head of Department

### 1. STRATEGIC OVERVIEW AND KEY POLICY AREAS

#### Vision

For socio-economic growth, development and an enhanced quality of life for all people in Gauteng.

#### Mission

Develop an integrated, sustainable infrastructure, which promotes a people-centred, innovative, developmental public works and an accessible, safe and affordable movement of people, goods and services.

#### **Departmental Strategic Objectives**

- Provision of an accessible, affordable, reliable, safe, integrated and environmentally sustainable public transport system.
- Effective management and transformation of transport and socio-economic infrastructure related institutions, systems and processes.
- Support economic growth and investments through the provision of appropriate transport systems and socio-economic infrastructure.
- Integrate transport and socio-economic infrastructure systems in the Gauteng Growth and Development Strategy and development plans of other spheres of government.
- Implement the Expanded Public Works Programme (EPWP) in a manner that optimizes employment and addresses economic and social needs of the poor.

#### Legislative Mandate

Schedule 4 and 5 of the Constitution of South Africa empowers provinces with concurrent competencies (with National Government) and with exclusive legislative competencies on specific functional areas such as public transport, provincial road and public works.

There are many pieces of legislation and policies which impact on our mandate. Some of the key ones are:

- Standards Act, 1982 (and particularly the associated National Building Regulations)
- Occupational Health and Safety Act, 1993 (and particularly the associated construction regulations)
- National Road Traffic Act, 1996
- National Environmental Management Act, 1998
- Environmental Conservation Act, 1989
- Road Traffic Act, 1989
- Road Traffic Management Corporation Act, 1999
- Public Finance Management Act, 1999
- Architectural Profession Act, 2000
- Built Environment Profession Act, 2000
- Construction Industry Development Board, 2000
- Engineering Profession Act, 2000
- Landscape Architect Profession Act, 2000
- National Land Transport Transition Act, 2000
- Planning Professions Act, 2002

- Preferential Procurement Policy Framework Act, 2000
- Project and Construction Management Act, 2000
- Property Valuers Profession Act, 2000
- Quantity Surveyors Profession Act, 2000
- Gauteng Public Passenger Road Transport Act, 2001
- Gauteng Transport Infrastructure Act, 2001
- Broad Based Black Economic Empowerment, 2003
- Government Immovable Asset Management Framework
- National Spatial Development Perspective

#### Overview of the main services to be delivered by the department

Service	Level and quality of service	Analysis of demand and expected change in demand
Supply chain management	• Fair, equitable, transparent, competitive, cost-effective, efficient and	• Standardisation of turnaround time for procurement process at 8
	effective process, with respect to all capital and maintenance projects	weeks
	All non-capital procurement to be facilitated through the Gauteng	• Increase in demand proportional to GPG budget increases, and
	Shares Services Centre, (GSSC) with services rendered in accordance	incorporation of cross border areas, and GDE migration
	with a Service level agreement(SLA)	• 80 percent Broad based black economic empowerment (BBBEE) and
		Small Medium and Micro Enterprises (SMME) by 2009, measured as a
		percentage of budget less personnel cost
		40 percent local labour by 2009
		• 30 percent women and youth by 2009
		• 5 percent people with disabilities by 2009
Asset management	• Provision of functional (clean, aesthetically pleasant, serviced) and	Maximum turnaround time for provision of new/ additional office
-	habitable office accommodation	space at 8 weeks
	• Effective management of provincial and leased properties	Retain and enhance the value of an asset property portfolio
	Utilisation and collection of rentals for all public works properties	Maximise benefits (revenue and utilisation) derived from property
	located in the Gauteng province.	portfolio
Contractor and professional development and incubation	Contractor and emerging professional 'one-	• 80 percent BBBEE and SMME by 2009, measured as a percentage of
	stop' centre	budget less personnel cost
	Sub-contracting to Construction Industry Development Board (CIDB)	40 percent local labour by 2009
	Levels 5 and 6	30 percent women and youth by 2009
	Set-asides for CIDB Level 1 to 4 contractors	<ul> <li>5 percent people with disabilities by 2009</li> </ul>
		<ul> <li>7 percent of professional fees learnerships and internships, increasing</li> </ul>
		to 9 percent by 2009 and 15 percent by 2014
Delivery of integrated public infrastructure (capital works and	Strategic integration of Public Works in Gauteng	Continuation of business process reengineering within Public Works
maintenance works)	Effective and efficient infrastructure planning (including generic model	Maintenance of 1200 mobile radios, and 92 base stations, with
	development)	service expansion and digital conversion proposed
	Effective and efficient land release	Capital and maintenance works at provincial health facilities (central
	Effective and efficient infrastructure construction	hospitals, provincial hospitals, district hospitals, community health
	Effective and efficient infrastructure maintenance	centres, clinics); social welfare facilities; nature reserves; Public Works
	Income and encient infostracione maintenance     100% statutory compliance to all new works	facilities (office buildings, laboratory, training colleges, houses); and
	Adherence to planned time, cost and quality indicators	sports facilities
	Adherence to planned inne, cost and quality indicators     Minimum maintenance standard of statutory compliance at 100%	Number of projects is expected to increase by at least 15 and the
	<ul> <li>The department is responsible for developing certain planning guidelines such as the Provincial Land Transport Framework</li> </ul>	value of works is expected to at least double,
		Facilities life cycle costing, and condition based assessment of facilities
	• It is developing a socio-economic infrastructure investment framework	every two years to be introduced
	as well as site development plans for provincial facilities in Gauteng	• Increase in number of facilities as a result of provincial boundary
	It also plays an intergovernmental co-ordination role	changes
	• Establishment and maintenance of urban transport information	Increase in number of facilities and scope of works (education
	management systems (intelligent transport systems)	facilities) as a result of the Department of Education (DoE) migration
		Gearing budgets expected to be secured through Committee of Inquiry
No. In the late of		process, resulting in increased demand for services
Playing a co-ordinating and stewardship role in respect of transport and	• The department presently builds approximately 20 kilometres of new	Building Gauteng as a globally competitive city region
other socio-economic infrastructure provision in Gauteng	roads per year and maintains 4,810 kilometres of the provincial road	Improving Inter Governmental Relations (IGR) co-ordination, planning
	network	and provision of integrated services where appropriate
	Improving the accessibility of the road network to previously	Proposal from National Department of Transport for the devolution of
	disadvantaged areas	rail functions to a single transport authority which needs to be
	• Spatial reprioritisation of capital and maintenance of roads so as to be	established
		1

Service	Level and quality of service	Analysis of demand and expected change in demand
	consistent with the provincial priorities and development framework	• Ensuring that infrastructure provision leads to economic growth and
	• Establishment and maintenance of urban transport information	bridges the divide between first and second economy
	management systems	Continuing to explore alternative funding mechanisms for roads and
		public transport infrastructure
Provisioning of transport infrastructure which entails planning,	• Implementation of special projects on behalf of client departments,	• Alter the current split of 80:20 for maintenance to new construction
construction, maintenance and protection of provincial road network	including Blue IQ.	to reach 70:30 in 2006/ 07, 60:40 in 2007/ 08, and 50:50 by
		2009, after which the policy may be reviewed
		• The department needs to respond to the imperatives of:
		- Public transport friendly road infrastructure
		- Supporting the goal of upgrading including tarring of all township
		roads by 2009
		- Maintaining the quality of the road network in the face of increased
		car usage and overloading
		• Increase in network as a result of provincial boundary changes
Oversight of provision of motor and driver licenses and related services	• The department in partnership with local government is responsible for	Improving Batho Pele principles
	the issuing of motor vehicle and driver licenses, vehicle fitness testing,	Reducing fraud and corruption
	licenses for super loads and other related functions	• Introduction of efficient best practice models in all aspects of licensing
	• The department has introduced best practice models to improve	
	service delivery and reduced fraud and corruption in parts of the	
	licensing system	
Promotion and regulation of public transport	Promotion of public transport	• Increased congestion and the need to shift from private car to public
	Regulation of public transport through Transport Registrar and Gauteng	transport as the desirable mode of transport
	Operating License Board	• Need for safe, reliable and sustainable public transport
	Business development, capacity and institution building of taxi and	• Implementation of long awaited taxi recapitalisation process and
	emerging bus operators	business development of public transport operators
	Integration of modes of public transport, and particularly the Gautrain	• Change in demand will result in a neee to ensure that there is a
	• Interface of Gautrain and the national rail revitalisation plan as it finds	single tier public transport system
	expression in Gauteng	
	• Interface of Gautrain with the EPWP through mechanisms such as sub-	
	contracting to CIDB levels up to level 6 (e.g. on construction,	
	drainage, operational, security, maintenance), excluding areas of work	
	on the critical path	
Enabling provincial sector co-ordination, facilitating infrastructure sector	Functional steering and sector committees	Projects for 1,262 contractors (as per CIDB Levels 1 to 4)
coordination and integration, and implementing dedicated EPWP projects	Ring fenced projects for contractor development	<ul> <li>10 ring fenced projects with 50 percent escalation per annum</li> </ul>
	Facilitation of training, job creation and entrepreneurship	• EPWP impact assessment in 2007/08
	·	Mainstreaming of EPWP
		Materials production at 3 sites, 10 economic hubs usually
		incorporating taxi ranks, 4 community heritage sites, Gautrain, 5
		waste management initiatives, upgrading of 15 kilometres of low
		volume roads, 4 multi purpose centres, and urban greening
		throughout Gauteng- with about 50 percent escalation per annum
Promotion and regulation of public transport	• The department is responsible for:	The department needs to respond to the challenges of:
	<ul> <li>Promotion of public transport</li> </ul>	<ul> <li>Increased congestion and the need to shift from private car to public</li> </ul>
	Regulation of public transport through Transport Registrar and Gauteng	transport as the desirable mode of transport
	Operating License Board Business development, capacity and	Need for safe, reliable and sustainable public transport
	institutional formation of the taxi and emerging bus operators.	Implementation of long awaited taxi recapitalisation process and
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#### Brief analysis of resources (Finance, Personnel, Time and Technology)

#### Financial management

The source of funding for the delivery of departmental services and operations is primarily the equitable share and the infrastructure conditional grant received from the National Treasury. These amounts are sufficient to address current programmed delivery, but not the full extent of need in relation to the specified levels of service. The increasing scope of work required as a result of change in demand may imply an increase in funding requirements, which may require off budget funding and efficiency gains in our spending patterns.

#### Human resources

The department has a staff establishment of 4,778 posts and a staffing component of 3,100 employees. Fifty two percent of staff are employed at Levels 1 and 2 which are the lower skilled level, and there is a vacancy rate of about 38 percent; 21 percent of staff are employed at Levels 3 to 5 which is the skilled level and the vacancy rate is about 32 percent; 20 percent of the staff are employed at the highly skilled production levels being Levels 6 to 8 and the vacancy rate is about 40 percent; 6 percent are employed at supervisory levels and the vacancy rate is about 49 percent; and 1 percent of staff are employed in management and the vacancy rate is about 33 percent. These figures demonstrate that the department has high levels of vacancies across all programmes. These vacancies are particularly critical at Levels 6 to 12 (the highly skilled production and supervisory levels) and confirm a shortage of staff in technical and professional disciplines that support the transport and socio-economic delivery functions of the Department.

Nevertheless, programmed delivery targets are being achieved through outsourcing of certain functions,

up-skilling of current staff, and increased motivation and productivity of current staff. There is also a need for increasing personnel resources to address current service delivery mandates and to accommodate changes in demand emanating from events such as provincial boundary demarcation changes and migration of new functions to the department. Measures for the recruitment and retention of scarce skilled staff are being established.

#### Time and technology

Delivery timeframes are in some instances unrealistic, but pro-active planning approaches increasingly result in readiness to delivery according to planned time, cost and quality parameters. Despite these challenges, the department is currently working on the significant gains to be achieved through improvements in technology, with particular reference to system integration.

#### External activities and events relevant to budget decisions

The following activities and events impact on the department's budget:

- The Gautrain is to be constructed over the next 5 years. The department will need to play an oversight role as well as ensuring the implementation of the Gauteng Transport Infrastructure Act, 2001.
- Other key growth projects such as the development of the Johannesburg International Airport precinct, completion of Dinokeng and Cradle of Humankind tourism projects depend on quality transport infrastructure for their success.
- The incorporation of cross border areas will result in increased infrastructure delivery and maintenance obligations.
- The government is committed to improve freight logistics in the next period and improving the movement of freight in, out and around the province is critical for the increased competitiveness of Gauteng.
- Various interventions are being proposed in support of the 2010 FIFA World Cup Soccer event, which may have resource implications for the department.
- There is a critical need for infrastructure in communities in order to create sustainable and habitable communities, to which the department proposes to respond to.
- The Kopanong Government Precinct will be constructed in the Johannesburg Central Business District.

#### 2. REVIEW OF THE 2005/06 FINANCIAL YEAR

#### 2.1 Implementation of Policy Priorities and Strategic Objectives

The following progress was made in respect of the implementation of policy priorities and strategic objectives linked to provincial priorities:

#### 2.1.1 Enabling faster economic growth and job creation

- The department contributed to this priority through:
- Opening of Johannesburg International Airport (JIA) road interchange in May 2005;
- Ongoing construction and maintenance of the provincial road network;

- Developing a Strategic Agenda for Transport which sequences the various transport outputs over the next 5 years;
- Ongoing construction and maintenance of health facilities, nature reserves, places of safety and certain other government properties;
- Construction of infrastructure in impoverished communities through the EPWP;
- Encourage entrepreneurship and the development of social capital through the EPWP;
- Supporting inner city regeneration of Joburg through the implementation of the Kopanong Government Precinct Project.

#### 2.1.2 Fighting poverty and building safe, secure and sustainable communities

The department contributed to this priority through:

- Implementation of EPWP including targeting of certain spatial areas;
- Increasing labour content and therefore job creation on construction projects;
- Implementing BBBEE in all procurement related activities including supporting contractors from previously disadvantaged communities;
- Contributing to health and safety at facilities particularly by undertaking statutory maintenance;
- Contributing to road safety particularly from an engineering perspective and
- Ensuring the conversion of permits to operating licenses which contributed to formalisation of the taxi industry.

#### 2.1.3 Developing healthy, skilled and productive people

The department contributed to this priority through:

- Construction and maintenance of socio-economic infrastructure including health, social development, and sport facilities including the revitalisation of stadiums (George Thabe, H.M. Pitje and Sinaba) in preparation for the 2010 soccer world cup event;
- Skills development for participants on EPWP programmes;
- Administration of a bursary scheme and a Star School programme, which targets human resource development and training in scarce skills.

#### 2.1.4 Building an effective and caring government

The Department contributed to this priority through:

- Ongoing improvement in business processes and service delivery in issuing of motor vehicle, driver and operating licenses;
- Launch of Project Management Academy for improving project management skills in government;
- Ongoing improvement in business processes and service delivery to client departments for the delivery and maintenance of public works;
- Investigations into more effective models for the delivery of infrastructure and management of government's property portfolio.

#### 2.2 Key policy developments

Key policy developments during 2005/06 included:

- Development of a provincial socio-economic infrastructure framework to guide investment decision and ensure that we bridge the divide between the first and second economies;
- Development of Strategic Agenda for Transport in Gauteng and Charter to ensure policies are implemented in a sequential way and with high levels of inter-governmental co-ordination;
- The development of a provincial implementation plan of the national Freight Logistics Strategy;
- The development of a Gauteng Expanded Public Works Framework;
- Investigations into a new client relations and service delivery model for Public Works; and
- Investigation into the revision of a provincial asset management policy to maximise the value and benefits that can be derived from the provincial property portfolio.

#### 2.3 Key successes and key challenges

Key successes during 2005/06 included:

- Introduction of an improved service delivery model for Public Works through the development of master plans, improved procurement procedures, changes in planning cycles, improved programme and project management and pro-active client relations;
- Identification and development of business plans for a set of 2010 public transport legacy projects including to improve access for the airport, introduce Intelligent Transport Systems and provide improved passenger information and road signage;
- Commencement of the bus subsidy transformation process through negotiations with Public Utility Transport

Cooperation (PUTCO) and the selling of North West Star operations to a new operator;

- Implementation of the EPWP programme including that it focuses on certain spatial areas (poverty pockets) and certain project areas including waste management, school sport fields, community infrastructure, economic hubs and roads; and
- Progress with modernisation of the emergency radio communications function for client departments.

Key challenges during 2005/06 included:

- Responding to the demand for an improved public transport network.
- Procurement reform including ensuring that the procurement process is speedy, delivers value for money and promotes BBBEE;
- Improving efficiency and controls in respect of certain services such as the Government Garage;
- Improving information, project and management systems so that there can be better reporting, monitoring and ultimately delivery;
- Improving the management of the Province's property portfolio;
- Establishing a strategic framework for the EPWP;
- Establishing a framework for inter-governmental relations for Public Works and for the EPWP; and
- Establishing of a streamlined process on the migration of functions from the Gauteng Department of Education to this department in respect of education facilities.

#### 2.4 Special Projects and Events

Key projects and events during 2005/06 included:

- Hosting of Infrastructure Summit: Held in May 2005 the summit brought together stakeholders from all spheres of government and the public and private sector. Summit resolutions included a commitment to enhanced cooperation, coordination and integration which should be given effect to through a socio-economic infrastructure investment framework.
- GPG Precinct Project: A total of 22 buildings were procured for the GPG Precinct project, and facilities management and property management contracts awarded for the interim period until the completion of the project.
- Gautrain implementation: During 2005/6 the preferred bidder was announced and negotiations for financial closure held. In addition, the route had to be determined; certain Environmental Impact Assessment (EIA) investigations conducted on variant alignments proposed by the preferred bidder, the preliminary design done and land started to be expropriated.
- Public Transport Month and Car Free Day: October was identified Public Transport Month and included a number of activities to promote public transport including a Car Free Day on 20th October and a Commuter Indaba at end of month. An inter-modal facility at Randfontein funded jointly by the department and the West Rand District Municipality was launched as part of this campaign.

#### 3. OUTLOOK FOR THE 2006/07 FINANCIAL YEAR

## 3.1 To accelerate economic growth and contribute to growing Gauteng as a globally competitive city region, the department will be:

- Contributing to the success of the Gautrain including ensuring its integration as a catalyst for the promotion of public transport as the preferred mode in Gauteng;
- Increasing investment in transport infrastructure including public transport in the run up to 2010 and ensuring that we improve the movement of freight in, out and around our province;
- Enabling co-ordination and integration of infrastructure investment including through the implementation of a socioeconomic investment framework;
- Addressing the question of a single transport authority in the context of the Global City Region;
- Increasing the partnerships we build with other spheres of government, parastatals, private sector and community organisations in the planning, construction and maintenance of infrastructure as well as in certain operations such as buses and mini-bus taxis.

## 3.2 To bridge the gap between the first and second economy, create jobs and reduce poverty, the department will:

• Continue to implement the EPWP focusing on poverty stricken and developing communities and on projects such as construction of roads, revitalisation of public transport facilities, economic hubs in townships, community infrastructure, community heritage tourism, enterprise development and early childhood development;

- Ensure that all infrastructure development is based on the principles of integrated, sustainable, holistic, participatory planning and development;
- Seek appropriate alternative models for infrastructure delivery;
- Supporting the upgrading of township roads and construction of major arterials linking previously disadvantaged areas such as Cosmo City, Leratong and Soweto;
- Increasing access to and reducing the cost of public transport through supporting the process of taxi recapitalisation, transforming the subsidised bus system and introducing dedicated public transport corridors.

#### 3.3 To prepare for the 2010 Soccer World Cup and ensure a legacy, the department will:

- Improve the transport infrastructure between airports and cities including the R21 and R24 from Johannesburg International Airport (JIA) to Pretoria and Johannesburg and the K29 from Cosmo City to the Lanseria Airport;
- Support stadiums redevelopment and revitalisation;
- Implement measures to improve emergency services communications;
- Introduce new services which will ensure that we effectively manage the transport demand of the soccer tournament but which would also improve public transport and movement of people and goods around Gauteng such as:
- Intelligent Transport Systems and a Command Centre for incident, congestion and other travel demand management;
- Integrated ticketing;
- Single passenger information line (linked to the GPG contact centre).

#### 3.4 To enhance service delivery and contribute to the re-organisation of the state, the Department will:

- Strategically redevelop and rebrand provincial facilities incorporating minor works and maintenance at a higher level of service;
- Revitalise key assets such as the State Theatre, strategic regional offices and retained rental accommodation;
- Revitalise hospital, and district and primary health care infrastructure including Natalspruit, Zola, Mamelodi and Chris Hani Baragwanath Hospitals and Eldorado Park, Eersterus, Boikhutsong, Bristlecone, Mandela Sisulu, Randfontein and Hillbrow Community Health Centres (CHCs);
- Provide safe care for vulnerable and at risk groups through development and maintenance of facilities including Walter Sisulu Place of Safety;
- Support conservation based tourism and revenue generation through infrastructure upgrading and maintenance works at Nature Reserves;
- Promote Gauteng as the home of champions through further reinvestment in stadiums, including the stadiums that were refurbished in 2005/06;
- Introduce a new model of client relations and service delivery for Public Works;
- Improve emergency services communications;
- Re-organise the procurement system for contractors and professional service providers in line with the provisions of the CIDB;
- Develop a new model of asset management;
- Improve information management, project management, monitoring and evaluation systems;
- Continue to implement the Kopanong precinct project;
- Generating additional income from the provincial property portfolio by attracting private sector investment and charging market related rentals.

Challenges that the department will need to respond to in the next MTEF period include:

- Implementation of the Gauteng Growth and Development Strategy and accelerating economic growth;
- Bridging the gap between the first and second economy including through accelerating the implementation of the EPWP;
- Implementation of the Gauteng Infrastructure Summit resolutions;
- Promoting Gauteng as a globally competitive city region;
- Infrastructural preparation for the 2010 Soccer World Cup and ensuring that this event leaves behind a legacy;
- Acceleration of the taxi recapitalisation programme;
- Implementing and accelerating sustainable BBBEE; and
- Re-organising the department for more effective service delivery.

#### 4. RECEIPTS AND FINANCING

#### 4.1 Summary of Revenue

The department receives funding from the equitable share as annually allocated by Treasury. The department also recieves the infrastructure conditional grant which is used for maintenance of road infrastructure as well as Gautrain Rapid Rail link for the implementation of Gautrain.

Table 1: SUMMARY OF R	EVENUE								
	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
				Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	M	edium-term estima	tes
Equitable share	1,334,178	4,628,848	1,899,230	2,197,637	2,540,096	2,540,096	2,821,095	3,067,334	3,314,254
Infrastructure conditional grant	64,020	94,321	132,916	147,911	147,911	147,911	163,098	162,451	172,964
Gautrain Rapid Rail link						3,241,000	2,151,00		1,736,000
Total Revenue-:									
Treasury funding: Vote 9	1,398,198	1,723,169	2,032,146	2,345,548	2,088,007	2,691,390	6,225,193	5,380,786	5,223,218

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#### **4.2 Departmental Receipts Collection**

The department's biggest source of revenue is the collection of vehicle license fees, which constitutes 98.3 percent of the total departmental own revenue .There is a constant decrease in the population of unlicensed vehicle population, and that is brought about by the effect of programming the NATIS (National Traffic Information System) in such a way that it will refuse to issue a license disc if there are outstanding license fees accrued after 1 June 2003. The road worthy vehicle population is also increasing by 0.6 percent per month and stood at 2,946,366 on July 31, 2005. Motor license vehicle fees were increased by an average of 4.26 percent with effect from 1 July 2005 and provision was made for an average increase of 5 percent for the MTEF period.

#### Table 2: DETAILS OF DEPARTMENTAL RECEIPTS: DEPARTMENT OF PUBLIC TRANSPORT, ROADS AND WORKS

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
	I	L		Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	dium-term estimat	es
Tax receipts	736,215	944,929	1,194,747	1,096,212	1,096,212	1,018,529	1,400,000	1,558,000	1,734,000
Casino taxes									
Motor vehicle licenses	736,215	944,929	1,194,747	1,096,212	1,096,212	1,018,529	1,400,000	1,558,000	1,734,000
Horseracing									
Other taxes									
Non-tax receipts	31,768	31,866	(3,114)	18,545	18,545	41,652	45,350	48,600	50,000
Sale of goods and services									
other than capital assets						41,206	24,850	26,100	27,500
Sale of goods and services									
produced by department						41,206	24,850	26,100	27,500
Sales by market establishments									
Administrative fees									
Other sales						41,206	24,850	26,100	27,500
of which									
Personalised number plates							12,600	13,200	13,900
Special number plates							4,200	4,400	4,700
Abnormal loads							5,300	5,600	5,900
Face value forms							2,750	2,900	3,000
Sales of scrap, waste arms									
and other used current goods									
(exluding capital assets )			33						
Fines, penalties and forfeits	6,276	1,108	155			11			
Interest, dividends and rent									
on land	25,492	30,758	(3,302)	18,545	18,545	18,545	435	22,500	22,500
Interest			(3,302)						
Dividends									

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
-				Main	Adjusted	Revised		I	
R thousand	Audited Outcome			appropriation	appropriation	estimate	Medium-term estimates		
Rent on land	25,492	30,758		18,545	18,545	435	20,500	22,500	22,500
Transfers received from:									
Other governmental units									
Universities and technikons									
Foreign government									
Intarnational organisations									
Public corporations and private									
enterprises									
Households and non-profit									
institutions									
Sales of capital assets			162						
Land and subsoil assets			162						
Other capital assets									
Financial transactions in									
assets and liabilities	232		21,539						
Sub total: departmental receipts	768,215	976,795	1,213,334	1,114,757	1,114,757	1,079,745	1,445,350	1,606,600	1,784,000
Less: Direct Charges	121,504	202,766	380,092	352,045	352,045	412,500	462,000	514,140	572,220
Total Departmental									
Receipts: Vote 9	646,711	774,029	833,242	762,712	762,712	879,657	983,350	1,092,460	1,211,780

#### **5. PAYMENT SUMMARY**

#### Expenditure Trends for the Vote

The department has managed to spend 99 percent of the allocated funds in the MTEF period 2002/03-2004/05 of which 88 percent was spent on core functions and 12 percent was spent on non core functions such as finance, human resources and information systems.

The departmental budget increased by an average of 8,3 percent and 18,1 percent in the year 2002/03 and 2003/04 financial years respectively. In 2004/05, there was a substantial increase in budget due to a once off payment of R 272 million for the Kopanong Precinct Project. In 2005/06 financial year the budget decreased by 19, 1 percent from the previous financial year due to a once off payment for purchasing the 22 buildings for the Precinct Project. The decrease was also caused by the migration of the traffic management function to the Department of Community safety. The capex expenditure grew steadily over this period mainly due to the conditional grant allocation for Road Infrastructure received from National Treasury.

The significant increase over the 7 year period is due to the allocation of Gautrain from the Department of Economic Development and national Transport.

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
		L I		Main	Adjusted	Revised	I		
R thousand		Audited Outcome		appropriation	appropriation	estimate	M	tes	
1 Administration	160,035	160,648	104,586	108,316	129,251	128,937	185,366	226,642	292,685
2 Public Works	347,825	365,613	657,749	338,481	411,567	411,567	403,254	421,917	419,695
3 Roads Infrastructure	559,396	643,261	750,607	1,523,345	1,210,612	1,210,280	5,290,535	4.372,427	4,151,107
4 Public Transport	91,627	139,194	119,557	104,446	118,543	123,673	121,610	126,416	126,282
5 Community-Based									
Programme	147,593	222,966	274,416	270,960	218,034	298,957	224,428	233,384	233,449
Special Functions			871			975			
Total Payments &									
Estimates: Vote 9	1,306,476	1,531,682	1,906,915	2,345,548	2,088,007	2,172,439	6,225,193	5,380,786	5,223,218

#### Table 3: PROGRAMME SUMMARY DEPARTMENT OF PUBLIC TRANSPORT, ROADS AND WORKS

#### 2002/03 2003/04 2004/05 2005/06 2006/07 2007/08 Main Adjusted Revised R thousand **Audited Outcome** appropriation Medium-term estimates appropriation estimate **Current payments** 653,226 845,883 777,948 1,055,775 872,680 922,375 800,953 823,922 416,423 348,458 355,803 372,192 Compensation of employees 309,684 316,783 322,689 344,571 Salaries and wages 260,137 349,799 266,100 271,061 292,706 289,412 298,878 312,644 Social Contributions 49,546 50,683 51,628 55,752 55,159 56,925 59,548 66,624 Goods and services 362,787 451,655 460,460 733,086 524,222 577,804 445,150 451,730 Interest and rent on land Interest Rent on land Financial transactions in assets and liabilities 1,011 705 16 Unauthorised expenditure Transfers and subsidies to: 73,481 277,791 402,239 900,000 808,148 805,979 4,856,190 3,875,808 Provinces and municipalities 3,326 4,525 4,084 2,157 8,817 3.000 4.000 Provinces 6 Provincial Revenue Funds Provincial agencies and funds 6 **Municipalities** 3,326 4,525 4,078 2,157 8,817 3,000 4,000 3,326 **Municipalities** 4,525 4,071 2,149 8,849 3,000 4,000 Municipalities agencies and funds 7 8 8 Departmental agencies 123,615 156,181 900,000 600,000 599,669 4,641,000 3,651,000 and accounts Social security funds Provide list of entities receiving 123,615 156,181 900.000 600.000 599,669 transfers 4,641,000 3,651,000 Universities and technikons Public corporations and private

2008/09

841,777

372,624

313,007

59,617

469,153

3,460,808

4,000

4,000

4,000

3,236,000

3,236,000

#### Table 4: SUMMARY OF ECONOMIC CLASSIFICATION DEPARTMENT OF PUBLIC TRANSPORT, ROADS AND WORKS

Classification: Vote 9	1,306,476	1,531,682	1,906,915	2,345,548	2,088,007	2,172,439	6,225,193	5,380,786	5,223,218
Total Economic									
Of which: Capitalised compensation									
Land and subsoil assets			1,294		20,554	20,554	20,554	20,554	20,554
assets			28						
Software and other intangible									
Cultivated assets		2,563							
Other machinery and equipment	10,300	29,970	14,870	20,469	7,100		7,100	7,100	
Transport equipment					2,077		56,500	94,000	160,000
Machinery and equipment	10,300	29,970	14,870	20,469	9,177	9,177	63,600	101,100	167,100
Other fixed structures	533,056	320,961	439,124	329,830	310,834		417,907	487,922	654,366
Buildings	36,413	54,508	271,412	39,474	66,614		65,990	71,480	78,613
structures	569,469	375,469	710,536	369,304	377,448	394,354	483,897	559,402	732,979
Buildings and other fixed									
Payments for capital assets	579,769	408,002	726,728	389,773	407,179	444,085	568,051	681,056	920,633
Other transfers to households	70,155	149,657	205,106		187,840	187,720	193,190	201,308	201,308
Social benefit			36,868						
Households	70,155	149,657	241,974		187,840	187,840	193,190	201,308	201,308
Non-profit institutions									
international organisations									
Foreign governments and									
other transfers									
Subsidies on production									
Private enterprises									
other transfers					18,151	9,773	19,000	19,500	19,500
Subsidies on production					,	.,	,	,	
Public corporations					18,151	9,773	19,000	19,500	19,500
enterprises					18,151	9,773	19,000	19,500	19,500

2008/09

4,918

23,792

263,975

292,685

#### 6. PROGRAMME DESCRIPTION AND INPUT

#### **PROGRAMME 1: ADMINISTRATION**

#### **Programme Description**

To conduct the overall management and administrative support function to the Office of the MEC and for the department.

#### Programme objectives

- To render advisory, secreterial, administrative and office support service to MEC;
- To render a strategic support to the department in the areas of finance, human resources, procurement, systems communication and policy.

Table 5: ADMINISTRATION	4								
	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	1
				Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	dium-term estima	les
Office of MEC	4,167	3,918	6,606	4,396	4,452	9,726	4,637	4,904	
Management		10,060	15,982	11,975	22,513	24,036	22,817	23,778	
Corporate Support	155,868	146,670	81,998	91,945	102,286	95,176	157,913	197,960	
Total Payments &									
Estimates: Administration	160,035	160,648	104,586	108,316	129,251	128,937	185,367	226,642	

#### Table 6: ADMINISTRATION

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
		I		Main	Adjusted	Revised	I		
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	dium-term estimat	es
Current payments	160,035	136,146	87,103	92,847	122,174	119,965	123,367	126,642	126,685
Compensation of employees	34,140	51,478	39,015	24,679	54,875	54,875	55,766	58,164	58,207
Salaries and wages	28,678	43,242	32,773	20,731	46,095	46,184	46,844	48,858	48,894
Social Contributions	5,462	8,236	6,242	3,948	8,780	8,691	8,922	9,306	9,313
Goods and services	125,895	83,679	47,946	68,168	67,299	65,090	67,601	68,478	68,478
of which									
Specify item									
Specify item									
Specify item									
Specify item									
Specify item									
Specify item									
Interest and rent on land									
Interest									
Rent on land									
Financial transactions in assets									
and liabilities		989	142						
Unauthorised expenditure									
Transfers and subsidies to:			4,493		5,000	5,200	5,500	6,000	6,000
Provinces and municipalities						200			
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
				Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	dium-term estimat	es
Municipalities						200			
Municipalities						200			
Municipalities agencies and funds									
Departmental agencies and									
accounts									
Social security funds									
Provide list of entities receiving									
transfers									
Universities and technikons									
Public corporations and private									
enterprises									
Public corporations									
Subsidies on production									
other transfers									
Private enterprises									
Subsidies on production									
other transfers									
Foreign governments and									
international organisations									
Non-profit institutions									
Households			4,493		5,000	5,000	5,500	6,000	6,000
Social benefit									
Other transfers to households			4,493		5,000	5,000	5,500	6,000	6,000
Payments for capital assets		24,502	12,990	15,469	2,077	3,772	56,500	94,000	160,000
Buildings and other fixed									
structures									
Buildings									
Other fixed structures									
Machinery and equipment		24,502	12,962	15,469	2,077	3,772	56,500	94,000	160,000
Transport equipment					2,077	3,772	56,500	94,000	160,000
Other machinery and equipment		24,502	12,962	15,469					
Cultivated assets									
Software and other intangible									
assets			28						
Land and subsoil assets									
Of which: Capitalised compensation									
Total Economic									
Classification:									
Administration	160,035	160,648	104,586	108,316	129,251	128,937	185,366	226,642	292,685

#### **PROGRAMME 2: PUBLIC WORKS**

#### **Programme description**

To provide accommodation for all provincial departments, manage the provincial property portfolio for the optimum benefit of all concerned and to render maintenance, professional and technical services to departments in respect of buildings and related infrastructure.

#### Programme objective

- To construct new facilities and to upgrade, rehabilitate and mantain existing facilities as identified in consultation with the relevant user departments;
- To manange the property portfolio of the province.

#### Table 7: PUBLIC WORKS

	2002/03	2003/04 2004/05	2005/06			2006/07	2007/08	2008/09	
				Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	M	tes	
1 Departmental Construction									
and Maintenance	311,412	311,105	266,337	282,281	322,424	322,424	328,730	341,895	341,991
2 Property Management	36,413	54,508	391,412	56,200	89,143	89,143	74,524	80,022	77,704
Total Payments									
& Estimates Public works	347,825	365,613	657,749	338,481	411,567	411,567	403,254	421,917	419,695

#### Table 8: PUBLIC WORKS

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
		I		Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	dium-term estimat	es
Current payments	184,843	296,886	293,854	294,007	337,705	322,419	336,414	349,087	339,732
Compensation of employees	123,333	150,939	152,654	144,591	152,232	151,906	155,016	161,738	161,867
Salaries and wages	103,600	126,789	128,230	121,457	127,875	126,508	130,214	135,860	135,969
Social Contributions	19,733	24,150	24,424	23,134	24,357	25,398	24,802	25,878	25,898
Goods and services	61,494	145,925	140,637	149,416	185,473	170,513	181,398	187,349	177,865
of which									
Interest and rent on land									
Interest									
Rent on land									
Financial transactions in assets									
and liabilities	16	22	563						
Unauthorised expenditure									
Transfers and subsidies to:			577		840	7,168	1,000	1,500	1,500
Provinces and municipalities						6,448			
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities						6,448			
Municipalities						6,448			
Municipalities agencies									
and funds									
Departmental agencies and									
accounts									
Social security funds									
Provide list of entities									
receiving transfers									
Universities and technikons									
Public corporations and									
private enterprises									
Public corporations									
Subsidies on production									
other transfers									
Private enterprises									
Subsidies on production									
other transfers									
Foreign governments and									
international organisations									
Non-profit institutions									
Households			577		840	720	1,000	1,500	1,500
Social benefit									

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
				Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Med	lium-term estimate	)S
Other transfers to households			577		840	720	1,000	1,500	1,500
Payments for capital assets	162,982	68,727	363,318	44,474	73,022	62,134	65,840	71,330	78,463
Buildings and other fixed									
structures	162,982	68,727	362,284	44,474	73,022	56,576	65,840	71,330	78,463
Buildings	36,413	54,508	271,412	39,474	66,464	63,134	65,840	71,330	78,463
Other fixed structures	126,569	14,219	90,872	5,000	6,558	6,558			
Machinery and equipment			1,034			18,486			
Transport equipment									
Other machinery and equipment						18,486			
Cultivated assets									
Software and other intangible									
assets									
Land and subsoil assets									
Of which: Capitalised									
compensation									
Total economic									
classification: Public works	347,825	365,613	657,749	338,481	411,567	411,567	403,254	421,917	419,695

measurable Upjective	Description of Output	Performance measure/ Indicator	2004/05	2005/06		Performance Targets	ş
					2006/07	2007/08	2008/09
Capital Works							
To provide a project management service to ensure integrated provincial Project management for the following departments:	Project management for the following departments:	Projects well managed and executed on time.					
infrastructural development	Agriculture, Conservation and Environment(DACE)	Projects well managed and executed on time.	5	2	2		
		Desirche woll memorand and accepted on time					
	Health	Projects well managed and executed on time.					
	Clinics		_	_	S	-	
	Pharmacies		0	9	10	7	_
	New CHC		2	2	7	4	_
	Hospitals		5	8	8	=	5
	Social Development	Projects well managed and executed on time.	2	4	2		
	Social Development facilities	•					
	Public Transport, Roads and Works including mobile	Projects well managed and executed on time.	400	400	400	009	500
	communication projects; two way radios & pagers; and		24hr	24hr	24 hr	24hr	24hr
	maintenance						
	SRAC	Projects well managed and executed on time.					
	Stadiums						
To render a client centred and efficient capital works service to the	Preparation of Facility Master plans for:	Number of Master Plans prepared					
Gauteng Provincial Government	Health			25	20	10	5
	GDACE			-	-	_	-
To plan capital works	Social Development			2	2	_	-
	SRAC				4	4	4
	GDPTRW				12	3	1
	Preparation of Feasibility Studies for:	Number of Feasibility Studies prepared					
	Health		2	2	4	4	4
	GDACE				-	_	-
	Social Development				2	_	-
	SRAC				4	4	4
	Public Transport, Roads & Works			-	_	_	_
	Preparation of Project Implementation Plans for:	Number of plans prepared					
	Health		15	29	15	20	25
	GDACE		2	2	_	2	2
	Social Development			3	2	2	2
	Sports, Recreation, Arts & Culture				4	4	4
	Public Transport, Roads & Works				7	5	5

KEY OUTPUTS AND SERVICE DELIVERY MEASURES: PUBLIC WORKS (CAPITAL WORKS)

Measurable Objective	Output	Performance measure/ Indicator	2004/05	2005/06		Performance Targets	
			Actual	Estimates	2006/07	2007/08	2008/09
To capacitate Taxi (Metered, mini-bus and learner) organisations	Funding agreements signed to transfer funds to organisations/councils to build their capacity	No of agreements signed		4	4	4	4
To support success of 2010 Soccer World Cup		Strategy developed		6 weeks	Strategy complete		
To regulate public transport to ensure safety and sustainability				4 weeks			
		TOLABS successfully established		5	2		
	Establish and run TOLABS	Turn around time for:		All licenses issued within	All licenses issued within	All licenses issued within	All licenses issued
	Effective service delivery to public transport	<ul> <li>Transfers and new licenses (3 months)</li> </ul>		timeframes	timeframes	timeframes	within timeframes
	operators	<ul> <li>Renewals (24 hours)</li> </ul>					
		<ul> <li>Replacements (24 hours)</li> </ul>					
		<ul> <li>Duplicates (24 hours)</li> </ul>					
		Turn around time for concurrences with:		6 weeks	4 weeks	6 weeks	5 weeks
		Local government		4 weeks	4 weeks	4 weeks	4 weeks
	Registration of all modes of public transport	No of taxi associations finally registered	No of learner transport	183 provisional	183		
			registered	registration			
		No of metered taxi's finally registered			TBD	TBD	
		No of learner transport registered	No of tourism transport		TBD		
			operators registered				
		No of tourism transport operators registered			TBD		
	Support to taxi recapitalisation through conversion	No of mini-bus taxi licenses converted			30,000	10,000	
	and scrapping allowances				TBD		
	Support to democratisation of public transport	No of association elections monitored			TBD	TBD	TBD
	operators and reduction of conflicts in associations				Ongoing	Ongoing	Ongoing
	and between associations						

Measurable Objective	Description of Output	Performance measure/ Indicator	2004/05	2005/06		Performance Targets	
			Actual	Estimates	2006/07	2007/08	2008/09
			health centres				
			7 x places of safety				
			1 x old age home				
			6 x nature reserves				
			Various office buildings				
	Provision of jobs, learnerships and empowerment of	Number of women contractors			50	75	75
	contractors including women and youth through						
	maintenance of fixed assets						
		Number of learnerships or internships			40	40	40
		Number of set aside projects for youth, women,			200	200	200
		Historically Disadvantaged Individuals and people with					
		disabilities					
	Establishment of new maintenance region due to	New region operational				April 2007	
	change in provincial boundaries						
Property management							
To provide functional, safe, secure and healthy office accommodation Compliance with all legislative and statutory	Compliance with all legislative and statutory	No. of buildings	80%	80%	95%	100%	100%
which facilitates effective and efficient service delivery by all Gauteng requirements for office accommodation e.g	requirements for office accommodation e.g						
Provincial Government line Departments	Provision of office accommodation	Turnaround time for response on requests (weeks)	12	=	10	6	8
To ensure optimal utilisation and collection of rentals for all public works Management of assets (rentals, poyment of utilities)	Management of assets (rentals, payment of utilities)	Increase in revenue collected from lessees	10%	10%	30%	40%	50%
properties located in Gauteng							
To manage fixed assets of the province effectively	Properties inspected and asset information verified and	No. of on-site inspections			650	800	950
	updated						

#### **PROGRAMME 3: ROAD INFRASTRUCTURE**

#### **Programme description**

To plan, design, construct, maintain and protect the provincial road network, the provincial public transport network, and public transport infrastructure; to optimise revenue collection; and to implement relevant sections of the Road Traffic Act including oversight of the driver and vehicle license functions.

#### **Programme objective**

• To manage and execute the disign, construction and maintenance of transport infrastructure;

• To optimise revenue collection, and to implement relevant sections of the Road Traffic Act including oversight of the driver and vehicle license functions;

- To manage the protection of infrastructure;
- To ensure effective trasport planning, inter-governmental relations and information management.

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
-		I		Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	dium-term estima	les
1 Planning	27,637	37,032	24,199	37,353	32,307	32,306	32,910	34,370	34,402
2 Design	48,738	50,109	40,571	62,853	49,168	49,168	50,072	52,185	52,217
3 Construction	214,060	168,708	119,434	95,647	74,950	74,950	76,428	79,544	79,576
4 Maintenance	175,140	138,034	268,168	256,450	277,898	277,898	298,573	363,877	546,748
5 Development Projects	9,721	23,374	8,607	14,753	20,000	20,000	21,454	21,500	21,500
6 Infrastructure Grant	72,092	91,961	126,000	147,911	147,911	147,911	163,098	162,451	172,964
7 Transportation Management	12,008	10,428	7,447	8,378	8,378	8,378	7,000	7,500	7,700
8 Gautrain		123,615	156,181	900,000	600,000	599,669	4,641,000	3,651,200	3,236,000
Total: Road									
Infrastructure	559,396	643,261	750,607	1,523,345	1,210,612	1,210,280	5,290,535	4,372,427	4,151,107

#### Table 9: ROAD INFRASTRUCTURE

#### Table 10. SUMMARY OF ECONOMIC CLASSIFICATION: TRANSPORT INFRASTRUCTURE

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
-				Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	M	edium-term estima	tes
Current payments	149,583	208,023	240,809	293,515	272,282	246,139	212,074	213,451	240,687
Compensation of employees	69,461	96,216	90,362	105,194	102,375	99,996	110,781	115,987	116,159
Salaries and wages	58,348	80,822	75,905	88,363	85,995	85,094	93,057	97,430	97,574
Social Contributions	11,113	15,394	14,457	16,831	16,380	14,902	17,724	18,557	18,585
Goods and services	80,122	111,807	150,447	188,321	69,907	146,143	101,293	97,464	124,528
of which:									
Interest and rent on land									
Interest									
Rent on land									
Financial transactions in assets									
and liabilities									
Unauthorised expenditure									
Transfers and subsidies to:	3,326	128,140	160,252	900,000	608,500	608,193	4,650,000	3,660,500	3,245,500
Provinces and municipalities	3,326	4,525	4,071		1,500	1,523	2,000	2,500	2,500
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities	3,326	4,525	4,071		1,500	1,523	2,000	2,500	2,500
Municipalities	3,326	4,525	4,071		1,500	1,523	2,000	2,500	2,500
Municipalities agencies and funds									

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
-				Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	dium-term estima	les
Departmental agencies									
and accounts		123,615	156,181	900,000	600,000	599,669	4,641,000	3,651,000	3,236,000
Social security funds									
Provide list of entities receiving									
transfers		123,615	156,181	900,000	600,000	599,669	4,641,000	3,651,000	3,236,000
Universities and technikons									
Public corporations and private									
enterprises					7,000	7,000	7,000	7,000	7,000
Public corporations					7,000	7,000	7,000	7,000	7,000
Subsidies on production									
other transfers					7,000	7,000	7,000	7,000	7,000
Private enterprises									
Subsidies on production									
other transfers									
Foreign governments and									
international organisations									
Non-profit institutions									
Households									
Social benefit									
Other transfers to households									
Payments for capital									
assets	406,487	307,098	349,546	329,830	329,830	355,948	428,461	498,476	664,920
Buildings and other fixed structures	406,487	306,742	348,252	324,830	304,276	331,220	402,907	472,922	639,366
Buildings									
Other fixed structures	406,487	306,742	348,252	324,830	304,276	331,220	402,907	472,922	639,366
Machinery and equipment		356		5,000	5,000	4,174	5,000	5,000	5,000
Transport equipment									
Other machinery and equipment		356		5,000	5,000	4,174	5,000	5,000	5,000
Cultivated assets									
Software and other intangible									
assets									
Land and subsoil assets			1,294		20,554	20,554	20,554	20,554	20,554
Of which: Capitalised compensation									
Total Economic									
Classification: Transport									
Infrastructure	559,396	643,261	750,607	1,523,345	1,210,612	1,210,280	5,290,535	4,372,427	4,151,107

TABLE 10: KEY OUTPUTS AND SERVICE DELIVERY MEASURES: TRANSPORT INFRRASTRUCTURE	SURES: TRANSPORT INFRRASTRUCTURE						
Measurable Objective	Output	Performance measure/ Indicator			Performance Targets		
			2004/05	2005/06	2006/07	2007/08	2008/09
To ensure that there is strategic planning of transport in Gauteng	Policy documents	Number of policy documents			Strategic nodes and corridors	To be determined(TBD)	To be determined
	Transport Information Management System				Freight strategic framework		
	Intergovernmental co-ordination	Number of Gauteng Transport Co-ordination Forum			6	6	6
		and Transport Co-ordination committee meetings successfully held					
To protect the present and future road network	Development applications dealt with speedily and in	Turn around time within 60 days or less.			Applications dealt with on time	Applications dealt	Applications dealt with
	line with government policy Why Lenue annicrations dealt with speedily and in					with on time	on time
	the with government policy						
		Turn around time within an average of 60 days			Applications dealt with on time Applications dealt with	Applications dealt with	Applications dealt with
						on time	on time
To improve road safety at hazardous locations	Identification of hazardous locations	Number of hazardous locations evaluated			12	16	24
	Detailed plans for road safety improvements at	Number of road safety audits			3	4	9
		Number of detailed solutions			15	22	30
	Improved road signs including for 2010	Policy development and implementation			Pilot	Policy completed	Signs made
	Capacity optimization through innovation						
To promote equitable and optimal use of road space		Intelligent Transport System policy	N/A	Developed	Pilot		
		Signal prioritization	N/A	Process Initiated	Scheme approval	Review	
		Toll scheme	N/A	Process Initiated		Working arrangement	Implementation
						and implementation	
To monitor and provide oversight over driver and vehicle licensing functions	Service Level Agreements with registering authorities	Number of Service Level Agreement signed	N/A	2	n	7	2
	Implementation of e-NATIS booking system	System implemented	N/A	Process Initiated	System implemented	Refined	Refined
	Review of policies and procedures	Number of policies reviewed	5	5	20	30	30
		Revenue target			R9 60m	R1 ,070m	R1,190m
		Registering Authority debt clearance write off or			R50m	R30m	R10m
		collection					
					-	-	

#### **PROGRAMME 4: PUBLIC TRANSPORT**

#### **Programme description**

To promote, regulate, and develop an integrated public transport system, incorporating transformation of the bus and taxi industries, and the integration of Gautrain into the public transport network and commuter rail system

#### **Programme objective**

- To manage and coordinate all modes of public transport;
- To administer transport legislation, regulations and services;
- To render urban transport financial services;
- To plan and coordinate commuter rail polices and development strategies and projects.

#### Table 11: PUBLIC TRANSPORT

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
Ī		II		Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	dium-term estima	les
1 Empowerment and Institutional									
Management	26,969	34,634	44,185	40,162	51,020	51,027	51,642	53,745	53,766
2 Registration and Control	11,458	17,360	13,065	10,884	13,976	28,202	22,769	23,773	23,794
3 Transport Admin and Licensing	53,200	87,200	62,307	53,400	53,547	44,444	47,199	48,898	48,722
Total Payments &									
Estimates: Public Transport	91,627	139,194	119,557	104,446	118,543	123,673	121,610	126,416	126,282

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
-		I		Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	dium-term estimat	es
Current payments	81,327	131,519	118,890	104,446	104,643	118,418	106,510	110,316	110,182
Compensation of employees	60,727	92,391	35,455	45,115	35,792	35,062	30,187	31,687	31,710
Salaries and wages	51,011	77,609	29,783	37,897	30,066	29,755	25,358	26,618	26,637
Social Contributions	9,716	14,782	5,672	7,218	5,726	5,307	4,829	5,069	5,073
Goods and services	20,600	39,128	83,435	59,331	68,851	83,356	76,323	78,629	78,472
of which									
Interest and rent on land									
Interest									
Rent on land									
Financial transactions in assets									
and liabilities									
Unauthorised expenditure									
Transfers and subsidies to:			36		11,800	3,412	13,000	14,000	14,000
Provinces and municipalities					649	639	1,000	1,500	1,500
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities					649	639	1,000	1,500	1,500
Municipalities					649	639	1,000	1,500	1,500
Municipalities agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities									
receiving transfers									
Universities and technikons									
Public corporations and private									
enterprises					11,151	2,773	12,000	12,500	12,500
Public corporations					11,151	2,773	12,000	12,500	12,500
Subsidies on production									
other transfers					11,151	2,773	12,000	12,500	12,500
Private enterprises									
Subsidies on production									

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
		L I		Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	N	Nedium-term estimo	ites
other transfers									
Foreign governments and									
international organisations									
Non-profit institutions									
Households			36						
Social benefit									
Other transfers to households			36						
Payments for									
capital assets	10,300	7,675	631		2,100	1,843	2,100	2,100	2,100
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	10,300	5,112	631		2,100	1,843	2,100	2,100	2,100
Transport equipment									
Other machinery and equipment	10,300	5,112	631		2,100	1,843	2,100	2,100	2,100
Cultivated assets		2,563							
Software and other intangible									
assets									
Land and subsoil assets									
Of which: Capitalised compensation									
Total Economic									
Classification: Public									
Transport	91,627	139,194	119,557	104,446	118,543	123,673	121,610	126,416	126,282

Measurable Objective	Output	Performance measure/ Indicator	2004/05	2005/06	Pe	Performance Targets	
			Actual	Estimates	2006/07	2007/08	2008/09
To promote and support improvements in public transport	Establish and maintain public transport information call centre including for feedback and complaints	80% of calls to be answered in 10 seconds		Call Centre initiated	Call centre fully functional	Target reached	Target reached
	Establish and implement a passenger charter and action plan to improve public transport	Charter adopted and action plan implemented		Draft Charter developed	Charter adopted action plan implemented	Charter and action plan monitored	Charter and action plan monitored
	Effective Public Passenger Transport Forum made up	Forum works effectively		Forum set up	4 meetings per vear	4 meetings per vear	4 meetings per vegr
	of operators, commuter organization and government			-			
To promote modal integration	Support for integrated ticketing in Gauteng	Strategy development		Integrated ticketing	Integrated Ticketing strategy	Implementation	Implementation
				researched	done	supported	supported
	Support to the development of modal interchange	Support for implementation		Strategy initiated	Strategy and policy developed,	Guidelines	Guidelines
	facilities				funding given to identified projects implemented	implemented	implemented
						Funding given to	Funding given to
						identified projects	identified projects
To support success of Soccer World Cup in 2010	Tourism transport strategy including for 2010, metered taxi, tour bus operators etc	Strategy and policy development			Strategy done		
To provide affordable public transport to the poor and previously	To develop transport management plan	Support for implementation including funding if		All contracts captured	Plan done		Plan to begin to be
disadvantaged areas		required		timeously			implemented
		Strategy developed					-
	Manage bus subsidy system and ensure improved	Plan developed and implemented			All contracts captured	All contracts captured	All contracts captured
	service including monitoring	Subsidy Management System (SUMS) well managed			timeously	timeously	timeously
		Replace manual monitoring with electronic		Process initiated	Put out for tender	Implement	
	Transform the service including routes, subsidy and	Put out new redesigned contracts (32 presently,			50% of all contracts	50% of all contracts	
	improve quality service delivery (including integrated ticketing, for people with disability)	could increase)					
	Sell North West Star assets	Asset sold with reasonable return		Strategy consulted	Sell asset		
	Operating license strategy for learner transport	Strategy developed and implemented			Strategy complete	Strategy implemented	
To support business development in taxi and emerging bus industry	Taxi recapitalisation programme implemented	Pilots introduced			Pilot introducedTBD	Review pilot and roll out	Roll out continued
		Mumber of reconitational vohiclos on road			TBN	TBU	TBU
		No of women operators trained		20	20	20	20
	Training of emerging bus and taxi operators	Number of operators training days		5	90 days	90 days	90 days
	facilitated				20	20	20

KEY OUTPUTS AND SERVIC DELIVERY MEASURES: PUBLIC TRANSPORT

Measurable Objective	Output	Performance measure/ Indicator	Actual	Base Year		Performance Targets	
			2004/05	2005/06	2006/07	2007/08	2008/09
To capacitate Taxi (Metered, mini-bus and learner) organisations	Funding agreements signed to transfer funds to organisations/councils to build their capacity	No of agreements signed	N/A	4	4	4	4
To support success of 2010 Soccer World Cup		Strategy developed	N/A	6 weeks	Strategy complete	N/A	N/A
To regulate public transport to ensure safety and sustainability				4 weeks			
		TOLABS successfully established	N/A	5	2	N/A	N/A
	Establish and run TOLABS	Turn around time for:	N/A	All licenses issued within	All licenses issued within	All licenses issued within	All licenses issued
	Effective service delivery to public transport	<ul> <li>Transfers and new licenses (3 months)</li> </ul>		timeframes	timeframes	timeframes	within timeframes
	operators	<ul> <li>Renewals (24 hours)</li> </ul>					
		<ul> <li>Replacements (24 hours)</li> </ul>					
		<ul> <li>Duplicates (24 hours)</li> </ul>					
		Turn around time for concurrences with:	N/A	6 weeks	4 weeks	6 weeks	5 weeks
		Local government		4 weeks	4 weeks	4 weeks	4 weeks
	Registration of all modes of public transport	No of taxi associations finally registered	No of learner transport	183 provisional	183	N/A	N/A
			registered	registration			
		No of metered taxi's finally registered	N/A	N/A	TBD	TBD	N/A
		No of learner transport registered	No of tourism transport	N/A	TBD	N/A	N/A
			operators registered				
		No of tourism transport operators registered	N/A	N/A	TBD	N/A	N/A
	Support to taxi recapitalisation through conversion	No of mini-bus taxi licenses converted	N/A	N/A	30 000	10 000	N/A
	and scrapping allowances				TBD		
	Support to democratisation of public transport	No of association elections monitored	N/A	N/A	TBD	TBD	TBD
	operators and reduction of conflicts in associations				Ongoing	Ongoing	Ongoing
	and between associations						

#### **PROGRAMME 5: COMMUNITY BASED PROGRAMME**

#### Programme description

To enable economic upliftment and empowerment of impoverished communities through social organisation and facilitating the implementation of multi-sectoral projects across the province whereby particularly youth, women and people with disabilities are provided with relevant training and productive employment opportunities such that skills and enterprises are developed and sustained, infrastructure is developed and maintained, and local economies enhanced.

#### **Programme objective**

- To reduce the infrastructure backlog through the construction of community infrastructure projects particularly in previously disadvantaged communities;
- Create assets that are of a good quality and that are needed by the community;
- Alleviate unemployment by creating both short and long-term job opportunities;
- Facilitate job creation by targeting the vulnerable sector of society/the community especially women, youth and people with disabilities;
- Facilitate skills development through technical and institutional training.

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
				Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	M	edium-term estima	tes
1 Community Development	46,026	36,552	41,412	48,960	29,034	158,016	28,428	33,384	33,449
2 Works	9,981	22,044	12,432	15,000	15,000	22,237			
3 Roads	21,431	14,713	19,701	15,000	15,000	15,000			
4 Workfare Programme	101,567	186,414	232,133	222,000	159,000	103,704	196,000	200,000	200,000
Total Payments &									
Estimates: Community									
Based Programme	147,593	222,966	273,545	270,960	218,034	298,957	224,428	233,384	233,449

#### Table 14: PROGRAMME SUMMARY COMMUNITY BASED PROGRAMME

#### TABLE: SUMMARY OF ECONOMIC CLASSIFICATION: EXPANDED PUBLIC WORKS PROGRAMME

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
-	I	I		Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Ме	dium-term estimat	es
Current payments	77,438	73,309	36,427	270,960	35,876	116,409	22,588	24,426	24,491
Compensation of employees	2,762	2,193	(703)	3,110	3,184	2,732	4,053	4,616	4,681
Salaries and wages	2,321	1,843	(591)	2,613	2,675	2,613	3,405	3,878	3,933
Social Contributions	441	350	(112)	497	509	119	648	738	748
Goods and services	74,676	71,116	37,130	267,850	32,692	113,677	18,535	19,810	19,810
of which									
Interest and rent on land									
Interest									
Rent on land									
Financial transactions in									
assets and liabilities									
Unauthorised expenditure									
Transfers and subsidies to:	70,155	149,657	236,875		182,008	182,006	186,690	193,808	193,808
Provinces and municipalities			7		8	7			
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities			7		8	7			
Municipalities									
Municipalities agencies and funds			7		8	7			
Departmental agencies and									
accounts									
Social security funds									

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
-				Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	dium-term estimat	95
Provide list of entities									
receiving transfers									
Universities and technikons									
Public corporations and									
private enterprises									
Public corporations									
Subsidies on production									
other transfers									
Private enterprises									
Subsidies on production									
other transfers									
Foreign governments and									
international organisations									
Non-profit institutions									
Households	70,155	149,657	236,868		182,000	181,999	186,690	193,808	193,808
Social benefit			36,868						
Other transfers to households	70,155	149,657	200,000		182,000	181,999	186,690	193,808	193,808
Payments for									
capital assets			243		150	542	15,150	15,150	15,150
Buildings and other fixed									
structures					150		15,150	15,150	15,150
Buildings					150		150	150	150
Other fixed structures							15,000	15,000	15,000
Machinery and equipment			243			542			
Transport equipment									
Other machinery and equipment			243			542			
Cultivated assets									
Software and other intangible									
assets									
Land and subsoil assets									
Of which: Capitalised compensation									
Total economic									
Classification: Expanded									
Public Works Programme	147,593	222,966	273,545	270,960	218,034	298,957	224,428	233,384	233,449

Measurable Objective	Output	Performance measure/ Indicator	2004/05	2005/07		Performance Targets	
			Actual	Estimates	2006/07	2007/08	2008/09
Implementation of EPWP in Gauteng Province to address	Management of EPWP programme including with	Co-ordinated Implementation Plan		Still in process			
unemployment and skills development	other departments and spheres of government						
		Common project planning platform					
		Functional sectoral and provincial steering		3	Ongoing		
		committees					
	Departmental projects implemented schedule	Job opportunities		2,366	10,000	25,000	35,000
		Completed projects		13			
	Beneficiaries on projects trained	No of people participating in training		Std person days 1,700	100	150	200
				Accredited: 14,443	5,000	10,000	15,000
				Non-accredited 2,610			
	Contractor development programme implemented	No of projects ring fenced for contractor development		Process initiated	10	20	30
		programme					
	Monitoring and evaluation of all EPWP projects and	EPWP impact assessment reports		Project identification in	Sample of 6 areas for		
	programmes			process	baseline study	Sample of 8 areas	Sample of 10 areas
						_	

KEY OUTPUTS AND SERVICE DELIVERY MEASURES: COMMUNITY BASED PROGRAMME

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
		•		Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	M	edium-term estimat	es
Special function: Vote 9			871			(975)			
Total			871			(975)			

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
				Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	edium-term estima	tes
Current payments			871			(975)			
Compensation of employees									
Salaries and wages									
Social Contributions									
Goods and services			871			(975)			
nterest and rent on land									
nterest									
Rent on land									
Financial transactions in assets									
and liabilities									
Inauthorised expenditure									
ransfers and subsidies to:									
rovinces and municipalities									
Provinces									
Nunicipalities									
Departmental agencies and									
iccounts									
Social security funds									
Provide list of entities receving									
ransfers									
Iniversities and technikons									
Public corporations and private									
enterprises									
Public corporations									
Subsidies on production									
other transfers									
Private enterprises									
oreign governments and									
nternational organisations									
Non-profit institutions									
louseholds									
Social benefit									
ocial benefit Other transfers to households									
Payments for capital assets									
Buildings and other fixed									
tructures									
Buildings									
Other fixed structures									
Nachinery and equipment									
ransport equipment									
Other machinery and equipment									
ultivated assets									
oftware and other intangible									
issets									
and and subsoil assets									
Of which: Capitalised									
ompensation									
iotal Economic									
Classification: Vote 9			871			(975)			

### 7. OTHER PROGRAMME INFORMATION

#### 7.1 Personnel Information

		2005	/06			20	06/07	
	Post				Post			
Post numbers	establishment	Posts Filled	Posts Vacant	Vacancy rate	establishment	Posts Filled	Posts Vacant	Vacancy rate
Programme 1: Administration	378	212	156	41%	378	264	114	30%
Programme 2: Public Works	2,265	1,430	835	37%	2,265	1,597	668	29%
Programme 3: Road Infrastructure	1,678	1,077	601	36%	1,678	1,197	481	29%
Programme 4: Public Transport	439	182	257	59%	439	233	206	47%
Programme 5 : Community Based								
Program	28	16	12	43%	28	20	8	29%
Total Post Numbers: Vote 9	4,788	2,917	1,861	39%	4,788	3,311	1,477	31%

#### Personnel numbers and costs of Public Transport, Roads and Works

	As at						
Personnel numbers	31 March 2003	31 March 2004	31 March 2005	31 March 2006	31 March 2007	31 March 2008	31 March 2009
Programme 1: Administration	293	357		212	264	351	378
Programme 2: Public Works	1,544	1,983		1,430	1,597	2,124	2,265
Programme 3: Roads Infrastructure	1,507	1,740		1,077	1,197	1,592	1,678
Programme 4: Public Transport	770	251		182	233	309	439
Programme 5: Community Based Programme				20	26	28	28
Total Personnel Numbers: Vote 9	4114	4331	2917	3311	4402	4,788	4,788
Total personnel cost (R thousand)	309,684	416,423	316,783	348,458	355,803	372,192	372,624
Unit cost (R thousand)	75,2	96,1	110,6	119,5	107,5	82,6	77,8

#### 7.2 Training

	2002/03	2003/04	2004/05		2005/06		2006/07	2007/08	2008/09
		1 1		Main	Adjusted	Revised			
R thousand		Audited Outcome		appropriation	appropriation	estimate	Me	edium-term estimat	es
Programme 1: Administration	7,753	1,082	11,089	4,399	11,694	11,694	13,097	15,062	15,062
Programme 2: Public works	362	700	1,537	2,118	2,118	2,118	2,375	2,730	2,730
Programme 3: Roads									
Infrastructure	179	1,345	677	958	958	958	1,070	1,230	1,230
Programme 4: Public Transport	22	5,571	638	1,170	1,170	1,170	1,310	1,505	1,505
Programme 5: Community									
Based Programme		1,387	39	150	150	150	170	195	195
Total Expenditure on									
Training: Vote 9	8,316	10,085	13,980	8,795	16,090	16,090	18,022	20,722	20,722

#### 7.3. Cross Cutting Issues

The department is supportive of transformation as a key organisational value, particularly in the areas of employee wellness, employment equity, HIV/ AIDS management, inclusion and development of women, youth, and people with disabilities, BBBEE; and SMME development.

Within the organisation, activities therefore include the following:

- Counselling.
- Employment assistance programmes.
- Opportunities for improving stress management.
- Implementation of the provisions of the Employment Equity.
- Mentorship, and particularly of female personnel.
- A Voluntary Counselling & Testing (VCT) information campaign is proposed, and is to be followed with an intensive implementation programme.
- Departmental Men and Women's Dialogues have been initiated.

Regarding project activities:

- HIV/AIDS initiatives are to be conceptualised and implemented in the taxi, bus, trucking and construction industries.
- BBBEE targets have been specified, and support centres for BBBEE and SMME entities are being established.
- Targets have been set for the participation of women, youth and people with disabilities in the transport and construction industries, and preferential procurement and project set- asides are being applied to enable the achievement of targets.

#### OUTCOMES AND OUTPUTS WHICH SPECIFICALLY TARGETS WOMEN AND GIRLS EXTERNALLY

Outcome	Output	Gender issue	Programme	Subprogramme		R thousand	
					2006/07	2007/08	2008/09
Women empowerment in the	Training of women in bus	The bus industry is presently	Transportation Management	Directorate Buses	1,000	1,500	2,000
bus industry	operation business	100% male dominated the					
		project Gauteng Women In					
		Transport is intended for the					
		participation of women in					
		the industry.					
Women empowerment in the	Capacitating women to	Low participation by women	Public Works	Capital Works and	5,000	5,500	6,000
construction industry	participate in projects as	in the construction industry	Maintenance Works				
	professionals, labourers and/						
	or as contractors						

#### OUTCOMES AND OUTPUTS OF THE THREE LARGEST SUBPROGRAMMES AND THEIR IMPLICATIONS FOR GENDER EQUALITY

Outcome	Output	Gender issue	Programme	Subprogramme		R thousand	
					2006/07	2007/08	2008/09
Poverty alleviation through the	Number of projects to	The construction industry is	Roads Infrastructure	Construction & Maintenance	3,000	4,000	5,000
Kubakhi programme	women-owned businesses	still male-dominated					
Poverty alleviation	Number of projects to	The construction industry is	Public Works	EPWP	3,000	4,000	5,000
	women-owned businesses	still male-dominated					
	and participation of women						

#### OUTCOMES AND OUTPUTS WHICH WILL BENEFIT WOMEN/ PROMOTE GENDER

Outcome	Output	Gender issue	Programme	Sub-programme	R thousand		
					2006/07	2007/08	2008/09
Economic Empowerment for	Number of projects to	A large percentage of business	Roads Infrastructure	Construction	7,000	8,000	9,000
women	women-owned businesses	opportunities are still being		& Maintenance			
	through rehabilitation and	obtained by men					
	construction of roads						
	Number of projects to	The construction industry is		Job Creation-Roads	3,000	4,000	5,000
	women-owned businesses	still male-dominated					
	through Kubhaki programme						
Economic empowerment for	Number of projects to women	The construction industry is	Public Works	Capital Works, Maintenance	6,250	7,000	7,500
women and women	-owned businesses and	still male-dominated		Works, and EPWP			
empowerment in the	participation by women						
construction industry							
Women empowerment in the	Number of women trained	Few women have		Construction & Maintenance	1, 250	2,300	3,000
construction industry	and participating in the	experience in Roads					
	technical fields.	Infrastructure through lack					
		of training					

#### 8. RECONCILIATION OF STRUCTURAL CHANGES

#### Programmes for 2005/06 Programmes for 2006/07 2005/06 Equivalent Prog Subprogramme Subprogramme Prog 1) Programme 3: Transport Infrastructure 1) Programme 3: Road Infrastructure 2) Programme 4: Transport 2) Programme 4: Public Transport 4 4 Programme 3: Transport Infrastructure 3) Programme 5: Expanded Public Works 1. Community development 3) Programme 5: Community Based 5 Programme 2. Job creation : Works Programme 5 1. Community development 3. Job creation : Roads 2. Workfare programme 4. Workfare programme

#### Table: RECONCILIATION OF STRUCTURAL CHANGES- DEPARTMENT OF PUBLIC TRANSPORT, ROADS AND WORKS